



(Please scan this QR code to view the Red Herring Prospectus and the Abridged Prospectus)

HORIZON INDUSTRIAL PARKS LIMITED

(TO BE LISTED ON THE MAIN BOARD OF BSE AND NSE)

Our Company was incorporated as 'JEM Cements Private Limited' as a private limited company under the Companies Act, 1956 at Bengaluru, Karnataka and a certificate of incorporation dated September 22, 2009 was granted by the Registrar of Companies, Karnataka at Bengaluru ("RoC Bengaluru"). The name of our Company was changed to 'Embassy-Maini Logistics Bangalore Private Limited' pursuant to the Board resolution dated September 22, 2011 and the special resolution passed by the Shareholders dated November 2, 2011 and a fresh certificate of incorporation dated November 22, 2011 was issued by the RoC, Bengaluru. Subsequently, the name of our Company was further changed to 'Embassy Industrial Parks Private Limited' pursuant to the Board resolution dated October 21, 2014 and a special resolution passed by the Shareholders dated December 8, 2014 and a fresh certificate of incorporation dated January 19, 2015 was issued by the RoC Bengaluru. Furthermore, the name of our Company was changed to 'Horizon Industrial Parks Private Limited' pursuant to a Board resolution dated September 10, 2021 and special resolution passed by the Shareholders dated October 14, 2021 and a fresh certificate of incorporation dated December 2, 2021 was issued by the RoC Bengaluru. Our Company was subsequently converted into a public limited company pursuant to the Board resolution dated June 25, 2025 and the special resolution passed by our Shareholders on June 30, 2025 and the name of our Company was changed to 'Horizon Industrial Parks Limited'. A certificate of incorporation consequent upon conversion to public company dated July 28, 2025 was accordingly issued by the Central Processing Centre, Ministry of Corporate Affairs. For further details of changes in the name of our Company and the registered office, see "History and Certain Corporate Matters – Brief History of our Company" on page 268 of the red herring prospectus dated August 11, 2026, ("RHP" or "Red Herring Prospectus") filed with the Registrar of Companies.

Registered and Corporate Office: One World Centre, Unit No 1501B, Tower 1, 841, Jupiter Textile Mills, Senapati Bapat Marg, Mumbai 400 013, Maharashtra, India. **Contact Person:** Shraddha Poddar, Company Secretary and Compliance Officer;
E-mail: complianceofficer@hiparks.com; **Website:** www.hiparks.com; **Telephone:** +91 22 4158 1000, **Corporate Identity Number:** U60231MH2009PLC222156

THE PROMOTERS OF OUR COMPANY ARE BREP ASIA II EIP HOLDING (NQ) PTE. LTD., BREP ASIA II INDIAN HOLDING CO VI (NQ) PTE. LTD. AND BREP ASIA III INDIA HOLDING CO III PTE. LTD.

INITIAL PUBLIC OFFERING OF UP TO [●] EQUITY SHARES OF FACE VALUE OF ₹10 EACH ("EQUITY SHARES") OF HORIZON INDUSTRIAL PARKS LIMITED ("COMPANY") FOR CASH AT A PRICE OF ₹[●] PER EQUITY SHARE OF FACE VALUE OF ₹10 EACH (INCLUDING A SHARE PREMIUM OF ₹[●] PER EQUITY SHARE) ("ISSUE PRICE") AGGREGATING UP TO ₹26,000.00 MILLION (THE "ISSUE"). THE ISSUE SHALL CONSTITUTE [●]% OF THE POST-ISSUE PAID-UP EQUITY SHARE CAPITAL OF OUR COMPANY. THE ISSUE INCLUDES A RESERVATION OF UP TO [●] EQUITY SHARES OF FACE VALUE OF ₹10 EACH, AGGREGATING UP TO ₹50.00 MILLION (CONSTITUTING UP TO [●]% OF THE POST-ISSUE PAID-UP EQUITY SHARE CAPITAL), FOR SUBSCRIPTION BY ELIGIBLE EMPLOYEES ("EMPLOYEE RESERVATION PORTION"). THE ISSUE LESS THE EMPLOYEE RESERVATION PORTION IS HEREINAFTER REFERRED TO AS THE "NET ISSUE". THE ISSUE AND THE NET ISSUE SHALL CONSTITUTE [●] % AND [●] % OF THE POST-ISSUE PAID-UP EQUITY SHARE CAPITAL OF OUR COMPANY, RESPECTIVELY.

PRICE BAND: ₹ 57 TO ₹ 60 PER EQUITY SHARE OF FACE VALUE OF ₹ 10 EACH.

THE FLOOR PRICE AND THE CAP PRICE ARE 5.70 TIMES AND 6.00 TIMES THE FACE VALUE OF THE EQUITY SHARES, RESPECTIVELY.
BIDS CAN BE MADE FOR A MINIMUM OF 250 EQUITY SHARES OF FACE VALUE OF ₹ 10 EACH AND IN MULTIPLES OF 250 EQUITY SHARES OF FACE VALUE OF ₹10 EACH THEREAFTER.

DISCOUNT OF ₹ 5 PER EQUITY SHARE IS BEING OFFERED TO ELIGIBLE EMPLOYEES BIDDING IN THE EMPLOYEE RESERVATION PORTION.
THE PRICE TO EARNINGS ("P/E") RATIO BASED ON DILUTED EPS FOR FISCAL 2026 FOR OUR COMPANY IS NOT ASCERTAINABLE AS DILUTED EPS FOR FISCAL 2026, BOTH ON RESTATED AND PROFORMA BASIS IS NEGATIVE
WEIGHTED AVERAGE RETURN ON NET WORTH FOR LAST THREE FINANCIAL YEARS IS (57.47%) ON RESTATED BASIS AND (12.46%) ON PROFORMA BASIS

The details of the Fresh Issue, Issue Size and the post Issue market capitalization of the Company, each at the Floor Price and the Cap Price, are given below:

Particulars	At Floor Price of ₹57 per Equity Share		At Cap Price of ₹60 per Equity Share	
	Up to No. of Equity Shares of face value of ₹10 each	Up to Amount (₹ in million)	Up to No. of Equity Shares of face value of ₹10 each	Up to Amount (₹ in million)
Fresh Issue	456,224,695	26,000.00	433,409,090	26,000.00
Offer for Sale	-	-	-	-
Total Issue Size	456,224,695	26,000.00	433,409,090	26,000.00
Post-Issue market capitalization of the Company	2,905,751,155	165,627.82	2,882,935,550	172,976.13

BID/ISSUE PROGRAMME

ANCHOR INVESTOR BID/ISSUE PERIOD : FRIDAY, AUGUST 14, 2026

BID/ISSUE OPENS ON : MONDAY, AUGUST 17, 2026

BID/ISSUE CLOSES ON : WEDNESDAY, AUGUST 19, 2026[#]

[#]The UPI Mandate end time and date shall be at 5:00 p.m. on Bid/Issue Closing Date.

We are a developer, owner and operator of (i) fulfillment centers (warehouses providing bulk storage solutions to multiple sectors such as e-commerce, third-party logistics, FMCG and retail); (ii) industrial facilities (facilities that provide storage solutions designed to support assembly, light engineering, manufacturing activities etc) and (iii) in-city centers (multi-use storage facilities located around dense residential clusters enabling close proximity to consumers, used by last mile delivery stations, dark stores, cold storage, cloud kitchens, etc). We have a pan-India network of 45 assets spread across 10 cities totaling 58.58 million square feet. As of May 31, 2026, our Operational Network spans across 28.55 msf (48.74% of our Total Network), with a Committed Occupancy rate of 93.56%. Our Development Network constitutes 30.03 msf (51.26% of our Total Network). Out of our Development Network, our Planned Projects, where less than 1.00% of construction has been completed, constitute 22.81 msf (75.96% of our Development Network).

THE ISSUE IS BEING MADE THROUGH THE BOOK BUILDING PROCESS IN ACCORDANCE WITH REGULATION 6(2) OF THE SEBI ICDR REGULATIONS.
THE EQUITY SHARES OF OUR COMPANY WILL GET LISTED ON THE MAIN BOARD OF THE STOCK EXCHANGES.
NSE SHALL BE THE DESIGNATED STOCK EXCHANGE.
QIB PORTION: AT LEAST 75% OF THE NET ISSUE | NON-INSTITUTIONAL PORTION: NOT MORE THAN 15% OF THE NET ISSUE
RETAIL PORTION: NOT MORE THAN 10% OF THE NET ISSUE
EMPLOYEE RESERVATION PORTION: UP TO [●] EQUITY SHARES AGGREGATING UP TO ₹50.00 MILLION

IN MAKING AN INVESTMENT DECISION, POTENTIAL INVESTORS MUST ONLY RELY ON THE INFORMATION INCLUDED IN THE RED HERRING PROSPECTUS AND THE TERMS OF THE ISSUE, INCLUDING THE RISKS INVOLVED AND NOT RELY ON ANY OTHER EXTERNAL SOURCES OF INFORMATION ABOUT THE ISSUE AVAILABLE IN ANY MANNER. IN RELATION TO PRICE BAND, POTENTIAL INVESTORS SHOULD ONLY REFER TO THIS PRICE BAND ADVERTISEMENT FOR THE ISSUE AND SHOULD NOT RELY ON ANY MEDIA ARTICLES / REPORTS IN RELATION TO THE VALUATION OF THE COMPANY AS THESE ARE NOT ENDORSED, PUBLISHED OR CONFIRMED EITHER BY THE COMPANY OR THE BOOK RUNNING LEAD MANAGERS TO THE ISSUE ("BRLMs").

IN ACCORDANCE WITH THE RECOMMENDATION OF THE COMMITTEE OF INDEPENDENT DIRECTORS OF OUR COMPANY, PURSUANT TO THEIR RESOLUTION DATED AUGUST 11, 2026, THE ABOVE PROVIDED PRICE BAND IS JUSTIFIED BASED ON QUANTITATIVE FACTORS/ KEY PERFORMANCE INDICATORS ("KPI") DISCLOSED IN THE 'BASIS FOR ISSUE PRICE' SECTION BEGINNING ON PAGE 176 OF THE RHP VIS-A-VIS THE WEIGHTED AVERAGE COST OF ACQUISITION ("WACA") OF PRIMARY AND SECONDARY TRANSACTION(S), AS APPLICABLE, DISCLOSED IN 'BASIS FOR ISSUE PRICE' SECTION BEGINNING ON PAGE 176 OF THE RHP AND PROVIDED BELOW IN THIS ADVERTISEMENT.

RISK TO INVESTORS

For details refer to section titled "Risk Factors" beginning on page 28 of the RHP

1. **Losses in the recent Fiscal and in the past:** Our Company and Material Subsidiaries have incurred losses in Fiscals 2026, 2025, 2024, as set forth in the table below and may continue to experience losses in the future:

Particulars	Fiscal		
	2026	2025	2024
	(₹ million, except percentages)		
Losses incurred our Company (on consolidated basis)			
Restated profit/(loss) for the year (based on Restated Consolidated Financial Information)	(2,036.49)	(1,787.81)	(1,622.10)
Proforma profit/(loss) for the year (based on Proforma Financial Information)	(1,908.20)	(2,394.27)	(2,750.70)
Losses incurred by Material Subsidiaries			
Farukhnagar Logistics Parks LLP	(193.54)	(291.16)	(300.71)
Volumnus Developers Private Limited	121.99	(20.87)	4.46

Note: The Proforma Financial Information, included on voluntary basis, is for illustrative purposes only to illustrate the impact of the acquisitions as if such transactions had been implemented with effect from April 1, 2023 (i.e., the beginning of the reporting periods covered) or the date of incorporation of the relevant entity, whichever is later

In addition, our return on networth was negative, both on restated and proforma basis, in each of last three fiscals and was (4.23%), (136.35%) and (59.46%) on a restated basis and (4.09%), (19.30%) and (23.93%) on a proforma basis in Fiscal 2026, 2025 and 2024 respectively.

2. **Our Planned Projects (where less than 1.00% construction has been completed) constitutes 75.96% of our Development Network and completion of such portion is subject to various risks and uncertainties:** As of May 31, 2026 out of our Total Network of 58.58 msf, our Development Network constituted 30.03 msf (51.26% of our Total Network). Further, our Planned Projects, where less than 1.00% of construction has been completed, constitutes 75.96% of our Development Network. The completion of our entire Development Network is subject to various risks and uncertainties, including construction delays, increasing construction costs, regulatory challenges, design modifications shifts in market conditions, financing limitations, and ongoing geopolitical tensions in the Middle East etc. These risks could create substantial unanticipated delays and expenses and, in certain circumstances, prevent the initiation or completion of expansion or development as contemplated or at all, any of which could materially and adversely affect us.
3. **Revenue contribution of Largest, Top 3, Top 5 and Top 10 customers was 11.12%, 20.96%, 28.14% and 42.60% in Fiscal 2026:** Our revenues are significantly dependent on our top 10 customers (identified based on their revenue

contribution in Fiscal 2026). Our largest, top 3, top 5 and top 10 customers contributed 11.12%, 20.96%, 28.14% and 42.60% respectively in Fiscal 2026.

Loss of any of these customers or a significant reduction in their lease commitments could adversely affect our business, results of operations, financial condition and prospects.

4. **35 out of 45 assets have been acquired during or after Fiscal 2025:** We have acquired a significant portion of our assets in our network from our Promoters and other sellers in Fiscals 2025 and 2026. Prior to Fiscal 2025, our Total Network comprised ten assets. All the other assets in our network were acquired by us during or after Fiscal 2025. Further, the Proforma Financial Information included in Red Herring Prospectus is for illustrative purposes only to illustrate the impact of the acquisitions as if such transactions had been implemented with effect from April 1, 2023 (i.e., the beginning of the reporting periods covered) or the date of incorporation of the relevant entity, whichever is later. The Proforma Financial Information may not accurately reflect our future financial condition or results of operations.
5. **Title defects in relation to the land on which our assets are located:** There may be various legal defects and irregularities in the title to the land or development rights, restrictions on rights to use, public interest/rights, or other interests relating to the land on which our assets are located. There are title-related issues and uncertainties affecting certain of our assets namely Horizon Industrial Park MWC, Horizon Industrial Park Chakan V, Horizon InCity Okhla I, Horizon InCity Pimpri, Horizon InCity RP Bagh, Horizon InCity Virugambakkam, Horizon InCity Yashwantpur, Horizon InCity Okhla II, Horizon InCity Kirtinagar, Horizon InCity Chromepet, Horizon InCity Narela, Horizon InCity Sahibabad I, Horizon InCity Nagpur, Horizon InCity Vashi and Horizon InCity Gurgaon and Horizon Industrial Park Dobbaspur I. Further, the title of some of our assets may be subject to certain subsisting encumbrances. As a result, we may not be able to assess, identify or address all the risks and liabilities associated with the land.
6. **Total borrowings of ₹68,843.41 million (as of March 31, 2026, on a restated basis) which will reduce to ₹46,343.41 million, subsequent to the repayment/prepayment from Net Proceeds:** As of March 31, 2026, our total borrowings, on a restated basis was ₹68,843.41 million and net external debt was ₹42,422.24 million and our total equity was ₹58,587.40 million. Our total debt to total equity ratio, on restated basis, was 1.18x, 5.95x and 5.25x as of March 31, 2026, 2025 and 2024 respectively. We intend to utilize ₹22,500.00 million of the Net Proceeds towards the repayment/prepayment of a portion of the outstanding borrowings availed by our Company and the Identified Subsidiaries, a significant portion of which have been utilised for refinancing erstwhile borrowings. The table below sets out the anticipated impact on our indebtedness position and certain key ratios on a restated basis.

Particulars	Pre-Issue as at March 31, 2026	Post-Issue ⁽¹⁾
	(₹ million, unless otherwise indicated)	
Debt-equity ratio (times)	1.18x	0.55x
Debt services coverage ratio (times)	1.16x	NA
Interest service ratio (times)	1.36x	NA

12. The details of Earnings per share, Return on Net Worth, Net Asset Value Per Equity Share, Enterprise Value (EV)/ EBITDA Ratio for our Company for Fiscal 2026 is as below:

	Revenue from operations (in ₹ million)	Face value per equity share (₹)	EBITDA (in ₹ million)	Enterprise Value (EV)/ EBITDA Ratio (Based on Cap price)	EPS (Basic) (₹ per share)	EPS (Diluted) (₹ per share)	Return on Net Worth (%)	Net Worth (in ₹ million)	Net Asset Value (“NAV”) (₹ per share)
On restated basis	6,913.81	10	6,078.00	31.16	(1.18)	(1.18)	(4.23%)	46,761.61	27.89
On proforma basis	6,913.81	10	6,050.22	31.31	(0.95)	(0.95)	(4.09%)	45,086.75	23.29

For further details and relevant footnotes, please refer to Basis for Issue Price on page 176 of the RHP.

Comparison of accounting ratios with Listed Industry Peers: We offer our clients “Grade A” quality industrial facilities, fulfillment as of the date of the Red Herring Prospectus, our pan-India Network consists of 45 assets spread across 10 cities, totalling 58.58 million square feet (“msf”). There are no companies which have their equity shares listed in India and in other major select economies, which operate purely as an industrial and logistics park developer, and are comparable with our business model, according to the JLL Report. Accordingly, it is not possible to provide an industry comparison in relation to our Company. This absence of directly comparable publicly available information may affect investors’ ability to assess our relative performance and industry position.

13. **Weighted Average Return on Net Worth for Fiscals 2026, 2025 and 2024 is negative : (57.47%) on a restated basis and (12.46%) on proforma basis.**

14. **Average cost of acquisition of Equity Shares for our Promoters is as follows:**

S. No.	Name of the Promoter	Number of Equity Shares held	Average cost of acquisition per Equity Share (in ₹)
1.	BREP Asia II EIP Holding (NQ) Pte Ltd*	818,868,793*	29.94
2.	BREP Asia II Indian Holding Co VI (NQ) Pte Ltd**	5,28,913,367	28.20
3.	BREP Asia III India Holdings Co III Pte Ltd.***	825,870,701	22.39

*Includes Equity Shares held by nominees

**Includes 369,529,929 Equity Shares of our Company allotted pursuant to the Scheme of Amalgamation-I which did not involve any cash consideration. Thus, the weighted average cost

Particulars	Pre-Issue as at March 31, 2026	Post-Issue ⁽¹⁾
	(₹ million, unless otherwise indicated)	
Total Borrowings	68,843.41	46,343.41
Net External Debt	42,422.24	19,922.24

⁽¹⁾ Post Issue ratios are calculated by reducing the Total Borrowings by ₹22,500 million and Total Equity has been increased by ₹26,000 million.

7. **Capital Intensive Operations:** We operate in a capital-intensive sector that requires significant amount of capital expenditure to acquire land, develop and maintain our assets. Our capital expenditure towards purchase of investment properties, property plant and equipment, CWIP and asset acquisition was ₹15,697.72 million, ₹15,458.53 million and ₹5,225.72 million in Fiscal 2026, 2025 and 2024 respectively. We may not be able to secure funding for such capital expenditure in a timely manner or at all. We cannot assure you that the capital expenditure we incur will generate the expected returns.
8. **Geographical concentration:** We are dependent on our operating assets in the cities of Delhi-NCR, Chennai (Tamil Nadu), Bangalore (Karnataka) and Pune (Maharashtra), which contributed to 79.00% of our restated revenue from operations, for Fiscals 2026, respectively. Adverse conditions in these cities, including but not limited to natural disasters, labour shortages or strikes, transport or logistics disruptions, power outages, changes in the policies of the local governments in these cities could materially disrupt our and our customers’ operations, impair our ability to develop, lease, and operate assets.
9. **Land scarcity Risk:** Our ability to identify and acquire large contiguous land parcels (50-100 acres) for our industrial and fulfillment centers is a vital element for growing our business and the supply of land in key urban regions, including but not limited to Delhi-NCR, Mumbai, Chennai, Bangalore and Pune is limited and subject to competition (Source: JLL Report). Additionally, land that is available is often classified as agricultural land, requiring conversion of land use before development, which may involve regulatory hurdles, time and cost (Source: JLL Report). Any inability to secure such parcels in a timely and cost-effective manner may adversely affect our ability to expand and execute projects at scale.
10. **Dependence on contractors for construction of our assets:** Out of our total network of 58.58 msf, our Development Network constitutes 30.03 msf (51.26% of our Total Network), on which we are undertaking capital expenditure for construction activities. We engage independent contractors for the construction of our assets (as of May 31, 2026, we had over 40 independent contractors) and any failure on their part to perform their obligations could adversely affect our business, results of operations, financial condition and prospects. Work orders from the top 10 contractors as a percentage of total work orders issued during the year constituted 28.02%, 18.97% and 21.96%, on a proforma basis and 27.24%, 6.03% and 13.89%, on a restated basis, in Fiscals 2026, 2025 and 2024 respectively. If a contractor fails to perform its obligations satisfactorily or within the prescribed time periods regarding an asset, or terminates its arrangement with us, we may be unable to complete the construction of the asset within the intended timeframe and at the intended cost.
11. The price to earnings ratio is not calculable, both on restated and proforma basis, given that we have incurred losses in Fiscal 2026 and thus the diluted EPS for Fiscal 2026 is negative.

includes the cost at which BREP Asia II Indian Holding Co VI (NQ) Pte. Ltd. acquired ordinary shares of BRE Asia Urban Holdings Ltd.

*** Includes 746,864,563 Equity Shares of our Company allotted pursuant to the Scheme of Amalgamation-II which did not involve any cash consideration. Thus, the weighted average cost includes the cost at which BREP Asia III India Holding Co III Pte. Ltd. acquired ordinary shares of BRE Asia III India Holdings Limited.

15. **Weighted Average Cost of Acquisition of Equity Shares:** The weighted average cost of acquisition of all shares transacted in last one year, 18 months and the three years preceding the date of the Red Herring Prospectus is set out below:

Period	Weighted Average Cost of Acquisition per Equity Shares (in ₹)*	Cap Price is ‘X’ times the Weighted Average Cost of Acquisition	Range of acquisition price per Equity Share: Lowest Price – Highest Price (in ₹)*
Last one year preceding the date of the Red Herring Prospectus	57.36	1.05	50.00 - 59.81
Last 18 months preceding the date of the Red Herring Prospectus	54.73	1.10	50.00 - 59.81
Last three years preceding the date of the Red Herring Prospectus	54.73	1.10	50.00 - 59.81

*As certified by DMKH & Co., Chartered Accountants (FRN No. 116886W), by way of their certificate dated August 11, 2026.

16. Weighted average cost of acquisition, Floor Price and Cap Price

The Floor Price is 1.04 times and the Cap Price is 1.10 times the weighted average cost of acquisition based on Primary Issuances as disclosed below:

Past transactions	Weighted average cost of acquisition per Equity Share (₹)#	Floor Price ₹57 per Equity Share	Cap Price ₹60 per Equity Share
Weighted average cost of acquisition based on primary issuances of Equity Shares or convertible securities (excluding issuance of Equity Shares pursuant to a bonus issue) during the 18 months preceding the date of the Red Herring Prospectus, where such issuance is equal to or more than 5% of the fully diluted paid-up share capital of our Company (calculated based on the pre-Issue capital before such transaction/s and excluding ESOPs granted but not vested) in a single transaction or multiple transactions combined together over a span of rolling 30 days ("Primary Issuances")	54.73	1.04	1.10
Weighted average cost of acquisition of Secondary Transactions	Not Applicable	Not Applicable	

Past transactions	Weighted average cost of acquisition per Equity Share (₹)#	Floor Price ₹57 per Equity Share	Cap Price ₹60 per Equity Share
Since there are transactions to report to above, the information for price per share of our Company based on the last five primary or secondary transactions where our Promoters/members of our Promoter Group or Shareholder(s) having the right to nominate director(s) on the Board of our Company, are a party to the transaction, during the three years prior to the date of filing of the Red Herring Prospectus irrespective of the size of the transaction, is not applicable			

As certified by DMKH & Co., Chartered Accountants (FRN No. 116886W), by way of their certificate dated August 11, 2026.

17. Performance of BRLMs’ Past Issues: The 5 BRLMs associated with the Issue have handled 110 public issues in the past three years, out of which 31 Issues closed below the IPO price on listing date:

Name of BRLMs	Total Issues	Issues closed below IPO price on listing date
JM Financial Limited	13	6
Axis Capital Limited	19	3
IIFL Capital Services Limited (formerly known as IIFL Securities Limited)	19	6
SBI Capital Markets Limited	13	5
360 ONE WAM Limited	Nil	Nil
Common issues of above BRLMs	46	11
Total	110	31

ADDITIONAL INFORMATION FOR INVESTORS

1. Our Company has not undertaken the Pre-IPO Placement.
2. The Promoters and members of the Promoter Group have not undertaken any transaction of equity shares of our Company aggregating up to 1% or more of the paid-up equity share capital of the Company from the DRHP filing date.
3. The aggregate pre-Issue and post-Issue shareholding, of each of our Promoters, members of our Promoter Group, and additional top 10 Shareholders (apart from Promoters and Promoter Group), is set forth below:

Sr. No.	Name of the shareholder	Pre-Issue shareholding as at the date of this Price Band Advertisement		Post-Issue shareholding as at the date of Allotment ^A			
		No. of Equity Shares of face value of ₹10 each held	% of total paid-up Equity Share capital	At the lower end of the Price Band (₹57 per Equity Share)		At the upper end of the Price Band (₹60 per Equity Share)	
				No. of Equity Shares of face value of ₹10 each held	% of total paid-up Equity Share capital	No. of Equity Shares of face value of ₹10 each held	% of total paid-up Equity Share capital
Promoters							
1	BREP Asia III India Holding Co III Pte. Ltd.	82,58,70,701	33.72%	82,58,70,701	28.42%	82,58,70,701	28.65%
2	BREP Asia II EIP Holding (NQ) Pte. Ltd.	81,88,68,793*	33.43%	81,88,68,793	28.18%	81,88,68,793	28.40%
3	BREP Asia II Indian Holding Co VI (NQ) Pte. Ltd.	52,89,13,367	21.59%	52,89,13,367	18.20%	52,89,13,367	18.35%
	Sub-total (A)	2,17,36,52,861	88.74%	2,17,36,52,861	74.80%	2,17,36,52,861	75.40%
Public Shareholders (top 10 Shareholders)							
1.	360 ONE Real Assets Advantage Fund	3,59,47,166	1.47%	3,59,47,166	1.24%	3,59,47,166	1.25%
2.	SBI Life Insurance Company Limited**	3,34,39,224	1.37%	3,34,39,224	1.15%	3,34,39,224	1.16%
3.	Radhakishan Damani**	3,34,39,224	1.37%	3,34,39,224	1.15%	3,34,39,224	1.16%
4.	360 ONE Real Assets Advantage CIV Fund - Series 1	2,13,92,744	0.87%	2,13,92,744	0.74%	2,13,92,744	0.74%
5.	Munjal Mavjibhai Lakhani	1,67,19,612	0.68%	1,67,19,612	0.58%	1,67,19,612	0.58%
6.	360 ONE Income Opportunities Fund - Series 4	1,50,47,651	0.61%	1,50,47,651	0.52%	1,50,47,651	0.52%
7.	Nuvama India Access LVF	1,33,75,690	0.55%	1,33,75,690	0.46%	1,33,75,690	0.46%
8.	360 ONE Real Assets Development Fund	1,25,39,709	0.51%	1,25,39,709	0.43%	1,25,39,709	0.43%
9.	360 ONE Real Assets Development CIV Fund - Series 1	1,19,04,364	0.49%	1,19,04,364	0.41%	1,19,04,364	0.41%
10.	State Bank of India**	83,59,806	0.34%	83,59,806	0.29%	83,59,806	0.29%
11.	Everest Food Products Private Limited**	83,59,806	0.34%	83,59,806	0.29%	83,59,806	0.29%
12.	Ananta Capital Ventures Fund 1**	83,59,806	0.34%	83,59,806	0.29%	83,59,806	0.29%
13.	Poonawala Vision Fund I**	83,59,806	0.34%	83,59,806	0.29%	83,59,806	0.29%
14.	Varun Agarwal**	83,59,806	0.34%	83,59,806	0.29%	83,59,806	0.29%
15.	Infrastructure and Real Assets Fund (a scheme of Commercial Rental Yield Trust)**	83,59,806	0.34%	83,59,806	0.29%	83,59,806	0.29%
	Sub-total (B)	24,39,64,220	9.96%	24,39,64,220	8.40%	24,39,64,220	8.46%
Other Public Shareholders							
	Sub-total (C)	3,19,09,379	1.30%	48,81,34,074	16.80%	46,53,18,469	16.14%
	Total (A+B+C)	2,44,95,26,460	100.00%	2,90,57,51,155	100.00%	2,88,29,35,550	100.00%

^A Includes five Equity Shares held by nominees of BREP Asia II EIP Holding (NQ) Pte. Ltd.

^{**}Each of these Shareholders hold the same number of Equity Shares of the Company as on the date of the Red Herring Prospectus.

^{*}Assuming full subscription in the Issue. The post-Issue shareholding details as at Allotment will be based on the actual subscription and the Issue Price and updated in the Prospectus, subject to finalization of the Basis of Allotment. Also, this table assumes there is no transfer of shares by the Shareholders between the date of the price band advertisement and allotment (if any such transfers occur prior to the date of Prospectus, it will be updated in the shareholding pattern in the Prospectus.).

BASIS FOR ISSUE PRICE

	(you may scan the QR code for accessing the website of JM Financial Limited)	(The “Basis for Issue Price” section on page 176 of the RHP has been updated with the above. Please refer to the websites of the BRLMs: www.jmfl.com , www.axiscapital.co.in , www.iiflcapital.com , www.sbicans.com and www.360.one , for the “Basis for Issue Price” updated with the above)
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The Price Band has been determined, and Issue Price will be determined by our Company in consultation with the BRLMs, on the basis of assessment of market demand for the Equity Shares issued through the Book Building Process and quantitative and qualitative factors as described below. The face value of the Equity Shares is ₹10 each and the Issue Price is 5.70 times the face value at the lower end of the Price Band and 6.00 times the face value at the higher end of the Price Band. Investors should refer to “Risk Factors”, “Our Business”, “Restated Consolidated Financial Information”, “Proforma Financial Information” and “Management’s Discussion and Analysis of Financial Condition and Results of Operations” on pages 28, 227, 401, 564 and 680 of the RHP respectively, to have an informed view before making an investment decision.

I. **Qualitative Factors**

Some of the qualitative factors which form the basis for computing the Issue Price are on page 176 of the RHP.

II. **Quantitative Factors**

Some of the information presented below relating to us is derived from the Restated Consolidated Financial Information and Proforma Financial Information. For details, see “Restated Consolidated Financial Information” and “Proforma Financial Information” beginning on pages 401 and 564 of the RHP, respectively.

Some of the quantitative factors which may form the basis for calculating the Issue Price are as follows:

1. **Basic and diluted earnings per Equity Share (“EPS”) (face value of each Equity Share is ₹10):**

Financial Year ended	On Restated Basis		On Proforma Basis		Weight
	Basic EPS (₹)	Diluted EPS (₹)	Basic EPS (₹)	Diluted EPS (₹)	
March 31, 2026	(1.18)	(1.18)	(0.95)	(0.95)	3
March 31, 2025	(3.11)	(3.11)	(1.68)	(1.68)	2
March 31, 2024	(2.96)	(2.96)	(2.04)	(2.04)	1
Weighted Average	(2.12)	(2.12)	(1.38)	(1.38)	-

^A As certified by D M K H & Co, Chartered Accountants, with firm registration number 116886W, by way of their certificate dated August 11, 2026.

Notes

- The above numbers have been extracted from Restated Consolidated Financial Information and Proforma Financial Information
- Basic and diluted earnings per share are computed in accordance with Indian Accounting Standard 33 notified under the Companies (Indian Accounting Standards) Rules of 2015 (as amended) read with the requirements of SEBI/ICDR Regulations.
- The ratios have been computed as below:
 - Basic earnings per Equity Share (₹) = Profit/ (loss) attributable to equity holders of the holding company for the year divided by weighted average number of Equity Shares outstanding during the year
 - Diluted earnings per Equity Share (₹) = Profit/ (loss) attributable to Equity holders of the holding company for the year divided by the weighted average number of Equity shares outstanding during the year plus the weighted average number of Equity shares that would be issued on conversion of all the dilutive potential equity shares into Equity Shares
- Our Company had 1,676,490,556 weighted average number of Equity Shares in Fiscal 2026 and 535,667,819 weighted average number of Equity Shares in each of Fiscal 2025 and 2024 on a restated basis.
- Our Company had 1,935,566,242 weighted average number of Equity Shares in Fiscal 2026, 1,354,102,641 weighted average number of Equity Shares in Fiscal 2025 and 1,327,828,019 weighted average number of Equity Shares in Fiscal 2024, on a proforma basis.
- The weighted average basic and diluted EPS is a product of basic and diluted EPS for the Fiscals 2026, 2025 and 2024 and respective assigned weight, dividing the resultant by total aggregate weight.
- Price/Earning (“P/E”) ratio in relation to the Price Band of ₹ 57 to ₹ 60 per Equity Share (face value ₹10 each):**

Particulars	P/E at the Floor Price (no. of times)*	P/E at the Cap Price (no. of times)*
On a Restated basis		
Based on basic EPS for Fiscal 2026	N.A.	N.A.
Based on diluted EPS for Fiscal 2026	N.A.	N.A.
On a Proforma basis		
Based on proforma basic EPS for Fiscal 2026	N.A.	N.A.
Based on proforma diluted EPS for Fiscal 2026	N.A.	N.A.

^{*}Since Basic and Diluted EPS for Fiscal 2026, both on restated and proforma basis, is negative, P/E ratio is not ascertainable

3. **Enterprise Value (EV)/ EBITDA Ratio in relation to the Price Band of ₹ 57 to ₹ 60 per Equity Share: (face value ₹10 each):**

Particulars	EV/EBITDA Ratio at the Floor Price (no. of times)	EV/EBITDA Ratio at the Cap Price (no. of times)
On a Restated basis		
Based on EBITDA for Fiscal 2026	29.95	31.16
On a Proforma basis		
Based on proforma EBITDA for Fiscal 2026	30.09	31.31

1) Enterprise value is calculated as the post issue market capitalization of our Company based on the price band of ₹ 57 to ₹60 per Equity Share, plus Net Debt / Proforma Net Debt, as applicable, as on March 31, 2026 minus the Fresh Issue. The market capitalization of Our Company is calculated as the post Issue number of Equity Shares multiplied by the price per Equity Share within the Price Band.

4. **Industry Peer Group P/E ratio and EV/EBITDA ratio**

We offer our clients “Grade A” quality industrial facilities, fulfillment centers and in-city centers across the country’s major industrial and consumption hubs. As of the date of the Red Herring Prospectus, our pan-India Network consists of 45 assets spread across 10 cities, totalling 58.58 million square feet (“**msf**”). There are no companies which have their equity shares listed in India and in other major select economies, which operate purely as an industrial and logistics park developer, and are comparable with our business model, according to the JLL Report. Accordingly, it is not possible to provide an industry comparison in relation to our Company. This absence of directly comparable publicly available information may affect investors’ ability to assess our relative performance and industry position.

5. **Return on Net Worth (%) (“RoNW”)**

As derived from Restated Consolidated Financial Information and Proforma Financial Information:

Financial Year ended	RoNW(%)		
	On a restated basis	On a proforma basis	Weight
March 31, 2026	(4.23%)	(4.09%)	3
March 31, 2025	(136.35%)	(19.30%)	2
March 31, 2024	(59.46%)	(23.93%)	1
Weighted Average	(57.47%)	(12.46%)	-

^A As certified by D M K H & Co, Chartered Accountants, with firm registration number 116886W, by way of their certificate dated August 11, 2026.

Notes:

- Return on Net Worth (“RoNW”) (%) = Profit/ (loss) attributable to owners of the holding company divided by the net worth at the end of the year.
- Net Worth means the aggregate value of the paid-up share capital and all reserves created out of the profits and securities premium account, debit or credit balance of profit and loss account and share pending allotment on account of merger, after deducting the aggregate value of the accumulated losses, debit or credit balance of common control adjustment deficit account, deferred expenditure, and miscellaneous expenditure not written off, but does not include reserves created out of revaluation of assets, write-back of depreciation and amalgamation, if any. Net worth represents equity attributable to equity holders of the holding company and does not include amounts attributable to non-controlling interest. Thus, Net worth has been computed as equity share capital plus Other equity minus Capital reserve generated on account of merger minus Foreign currency translation reserve. Net worth includes capital reserve on consolidation and share application money received pending allotment and it excludes capital reserve on account of merger and foreign currency translation reserve.
- The weighted average RoNW is a product of RoNW for Fiscals 2026, 2025 and 2024 and respective assigned weight, dividing the resultant by total aggregate weight.

...continued from previous page.

BOOK RUNNING LEAD MANAGERS					REGISTRAR TO THE ISSUE	COMPANY SECRETARY AND COMPLIANCE OFFICER
						Shraddha Poddar One World Centre, Unit No 1501B, Tower 1, 841, Jupiter Textile Mills, Senapati Bapat Marg, Mumbai - 400 013, Maharashtra, India Tel: +91 22 4158 1000 E-mail ID: complianceofficer@hiparks.com
JM Financial Limited 7th Floor, Energy, Appasaheb Marathe Marg Prabhadevi, Mumbai - 400 025 Maharashtra, India Tel: + 91 22 6630 3030 E-mail: horizon.ipo@jmfli.com Website: www.jmfli.com Investor Grievance ID: grievance.ibd@jmfli.com Contact Person: Prachee Dhuri SEBI Registration No.: INM000010361	Axis Capital Limited 1st Floor, Axis House, Pandurang Budhkar Marg, Worli, Mumbai-400 025, Maharashtra, India Tel: +91 22 4325 2183 E-mail: horizonindustrialparks.ipo@axiscap.in Website: www.axiscapital.co.in Investor Grievance ID: complaints@axiscap.in Contact Person: Sagar Jatakiya / Devika Kanani SEBI Registration No.: INM000012029	IIFL Capital Services Limited (Formerly known as <i>IIFL Securities Limited</i>) 24th Floor, One Lodha Place, Senapati Bapat Marg, Lower Parel (W), Mumbai - 400013 Maharashtra, India Tel: +91 22 4646 4728 E-mail: horizon.ipo@iiflcap.com Website: www.iiflcapital.com Investor Grievance ID: ig.ib@iiflcap.com Contact Person: Gaurav Mittal / Pawan Kumar Jain SEBI Registration No.: INM000010940	SBI Capital Markets Limited 1501, 15th Floor A & B Wing, Parinee Crescenzo G Block, Bandra Kurla Complex, Bandra (East) Mumbai - 400 051 Maharashtra, India Tel: +91 22 4006 9807 E-mail: horizon.ipo@sbicaps.com Website: www.sbicaps.com Investor Grievance ID: investor.relations@sbicaps.com Contact Person: Krithika Shetty / Sylvia Mendonca SEBI Registration No.: INM000003531	360 ONE WAM Limited 360 ONE Centre, Kamala City, Senapati Bapat Marg, Lower Parel (West), Mumbai - 400013, Maharashtra, India Tel: +91 22 4031 7000 E-mail: horizonindustrial.ipo@360.one Website: www.360.one Investor Grievance ID: mbinvestorcomplaints@360.one Contact Person: Devesh Patkar SEBI Registration No.: INM000012801	KFin Technologies Limited Selenium, Tower B, Plot No. 31 and 32, Gachibowli, Financial District, Nanakramguda, Serilingampally, Hyderabad - 500 032, Telangana, India Tel: +91 40 6716 2222/18003094001 E-mail: horizon.ipo@kfintech.com Website: www.kfintech.com Investor grievance e-mail: einward.ris@kfintech.com Contact Person: M. Murali Krishna SEBI Registration no.: INR000000221	Investors may contact the Company Secretary and Compliance Officer or the Registrar to the Issue in case of any pre-Issue or post-Issue related grievances including non-receipt of letters of Allotment, non-credit of Allotted Equity Shares in the respective beneficiary account, non-receipt of refund orders or non-receipt of funds by electronic mode, etc. For all Issue related queries and for redressal of complaints, Investors may also write to the BRLMs.

AVAILABILITY OF THE RHP: Investors are advised to refer to the RHP and the section titled **“Risk Factors”** on page 28 of the RHP, before applying in the Issue. A copy of the RHP shall be available on website of SEBI at www.sebi.gov.in, websites of the Stock Exchanges i.e. BSE Limited and National Stock Exchange of India Limited at www.bseindia.com and www.nseindia.com, respectively, and on the website of the Company at www.hiparks.com; and on the websites of the **BRLMs**, i.e. JM Financial Limited, Axis Capital Limited, IIFL Capital Services Limited (Formerly known as *IIFL Securities Limited*), SBI Capital Markets Limited and 360 ONE WAM Limited at www.jmfli.com, www.axiscapital.co.in, www.iiflcapital.com, www.sbicaps.com and www.360.one, respectively.

AVAILABILITY OF THE ABRIDGED PROSPECTUS: A copy of the abridged prospectus is made available on the website of the Company, the BRLMs and the Registrar to the Issue at www.hiparks.com; at www.jmfli.com, www.axiscapital.co.in, www.iiflcapital.com, www.sbicaps.com and www.360.one and www.kfintech.com , respectively.

AVAILABILITY OF BID CUM APPLICATION FORMS: Bid cum Application Forms can be obtained from the Registered and Corporate Office of **HORIZON INDUSTRIAL PARKS LIMITED**, **Tel.:** +91 22 4158 1000; **BRLMs: JM Financial Limited**, **Tel:** + 91 22 6630 3030; **Axis Capital Limited**, **Tel:** +91 22 4325 2183; **IIFL Capital Services Limited** (Formerly known as *IIFL Securities Limited*), **Tel:** +91 22 4646 4728; **SBI Capital Markets Limited**, **Tel:** +91 22 4006 9807 and **360 ONE WAM Limited**, **Tel:** +91 22 4031 7000; and **Syndicate Members: JM Financial Services Limited**, **Tel.:** +91 22 6136 3400; **Investec Capital Services (India) Private Limited**, **Tel.:** +91-22-68497400; **SBICAP Securities Limited**, **Tel.:** +91-22-69432521; **360 ONE Capital Market Private Limited** (formerly *Batlivala & Karani Securities India Pvt. Ltd.*), **Tel.:** +91 022 40317000/ +91 02240076000; **360 ONE Distribution Services Limited**, **Tel.:** +91 9321332882 at the select locations of the Sub-syndicate Members (as given below), SCSBs, Registered Brokers, RTAs and CDPs participating in the Issue. Bid cum Application Forms will also be available on the websites of BSE and NSE and the Designated Branches of SCSBs, the list of which is available at websites of the Stock Exchanges and SEBI.

Sub-Syndicate Members: 5paisa Capital Limited, Almondz Global Securities Limited, Ambit Capital Limited, Amrapali Capital & Finance Services Limited, Anand Rath Share & Stock Brokers Limited, Anand Share Consultancy, ANS Pvt Limited, Asit C Mehta Financial Services Limited, Asit C Mehta Investment Intermediates Limited, Axis Securities Limited, Bajaj Capital Securities Limited, Centrum Broking Limited, Centrum Capital Advisors Limited, Dalal & Broacha Stock Broking Pvt Ltd, Eureka Stock & Share Broking Services Ltd, G Raj & Co. (Consultants) Limited, Globe Capital Market Limited, HDFC Securities, ICICI Securities Limited, IDBI Capital Market Services Limited, IIFL Capital Services Limited, Innovate Securities Pvt Limited, Jhaveri Securities, Kalpataru Multiplier Limited, Kantilal Chhaganlal Securities Pvt.Ltd, Keynote Capitals Limited, KJMC Capital Market Services Limited, Kotak Securities Limited, Lakshmishree Investment & Securities Pvt Ltd, LKP Securities Limited, Marwadi Shares & Finance, Motilal Oswal Financial Services Limited, Nirmal Bang Securities Pvt Limited, Nuvama Wealth and Investment Limited (Edelweiss Broking Limited), Patel Wealth Advisors Pvt Limited, Prabhudas Lilladher Private Limited, Pravin Ratilal Share & Stock Brokers Limited, Religare Securities Limited, RR Equity Brokers Pvt. Ltd, Sharekhan Limited, SMC Global Securities Limited, Standard Chartered Securities, Tanna Financial Services, Tradebliss Securities Private Limited, Trust Securities Limited, YES Securities (India) Limited

Escrow Collection Bank and Refund Bank : Kotak Mahindra Bank Limited **Public Issue Account Bank:** Axis Bank Limited **Sponsor Banks:** Kotak Mahindra Bank Limited and Axis Bank Limited

UPI: UPI Bidders can also bid through UPI mechanism

All capitalized terms used herein and not specifically defined shall have the same meaning as ascribed to them in the RHP.

Place: Mumbai
Date: August 11, 2026

For **HORIZON INDUSTRIAL PARKS LIMITED**
On behalf of the Board of Directors
Sd/-
Shraddha Poddar
Company Secretary and Compliance Officer

HORIZON INDUSTRIAL PARKS LIMITED is proposing, subject to receipt of requisite approvals, market conditions and other considerations, to make an initial public offering of its Equity Shares and has filed the RHP along with the Abridged Prospectus dated August 11, 2026. The RHP is available on the website of SEBI at www.sebi.gov.in, as well as on the websites of the Stock Exchanges i.e. BSE and NSE at www.bseindia.com and www.nseindia.com, respectively, on the website of the Company at www.hiparks.com and on the websites of the Book Running Lead Managers (**“BRLMs”**), i.e. JM Financial Limited, Axis Capital Limited, IIFL Capital Services Limited (Formerly known as *IIFL Securities Limited*), SBI Capital Markets Limited and 360 ONE WAM Limited at www.jmfli.com, www.axiscapital.co.in, www.iiflcapital.com, www.sbicaps.com and www.360.one, respectively. Any potential investors should note that investment in equity shares involves a high degree of risk and for details relating to such risk, see **“Risk Factors”** on page 28 of the RHP filed with SEBI and the Stock Exchanges. Potential investors should not rely on the DRHP filed with SEBI and the Stock Exchanges for making any investment.

This public announcement is not an offer of securities for sale in the United States or elsewhere. This public announcement has been prepared for publication in India only and is not for publication or distribution, directly or indirectly, in or into the United States. The Equity Shares have not been and will not be registered under the U.S. Securities Act of 1933, as amended (the **“U.S. Securities Act”**) and may not be offered or sold within the United States, except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the U.S. Securities Act and applicable state securities laws. Accordingly, the Equity Shares are being offered and sold (a) within the United States solely to persons reasonably believed to be “qualified institutional buyers” (as defined in Rule 144A under the U.S. Securities Act) in transactions exempt from, or not subject to, the registration requirements of the U.S. Securities Act, and (b) outside the United States in offshore transactions as defined in and in compliance with Regulation S under the U.S. Securities Act and the applicable laws of the jurisdiction where those offers and sales are made. There will be no public offering of the Equity Shares in the United States.